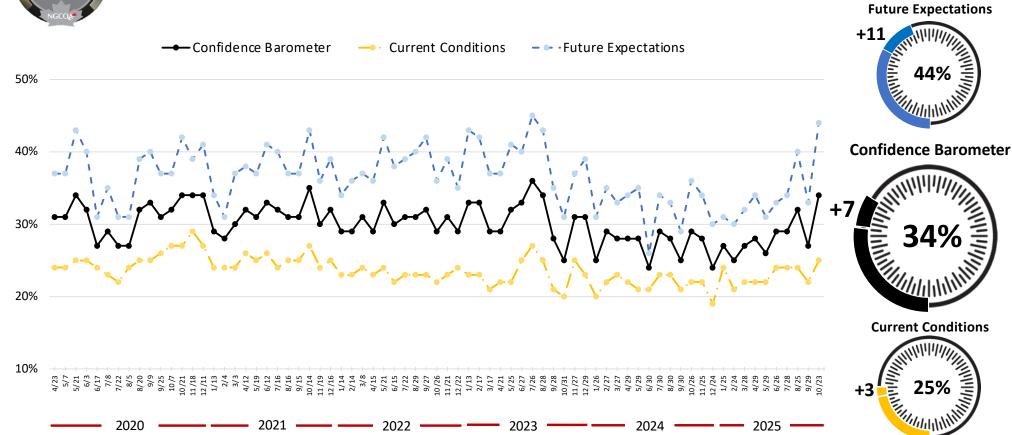




Confidence Saw a Sharp Upward Spike in October, Fueled by Improved Future Expectations







People Feel Better Off Now Than They Did Four Years Ago



TOP 3 BOX AGREEMENT

- → I am better off now than I was four years ago
- --- America is better off now than it was four years ago

--- Most of my neighbors are better off now than they were four years ago

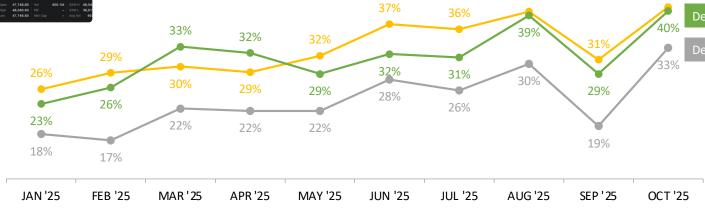
40%



emocrats 31%; Republicans 56%; Independents 29%

Democrats 25%; Republicans 60%; Independents 29%

Democrats 25%; Republicans 48%; Independents 22%







Riding the Bull Market





- → Now is a good time to invest in the stock market
- → I'm confident that I will have enough money to retire in comfort





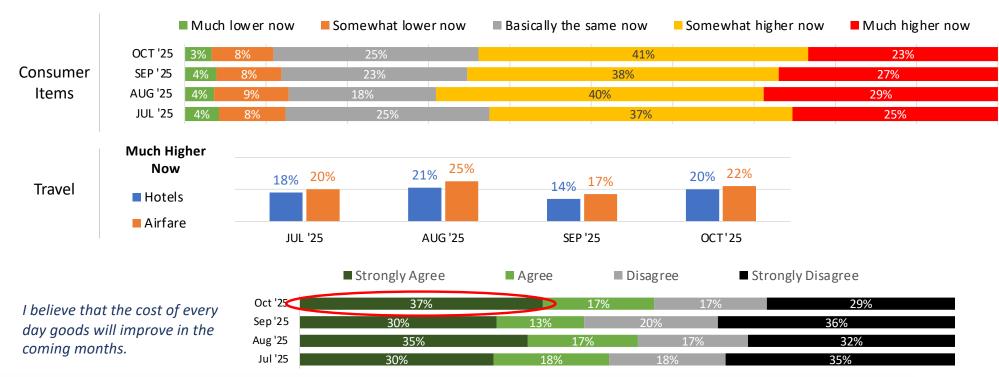




Inflation Perceptions Remain, But Optimism is Evident



Q. Compared to six months ago, would you say that prices for _____ are...





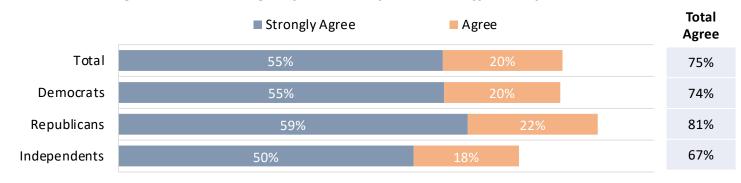


Something Everyone Can Agree Upon: Al Needs More Government Oversight

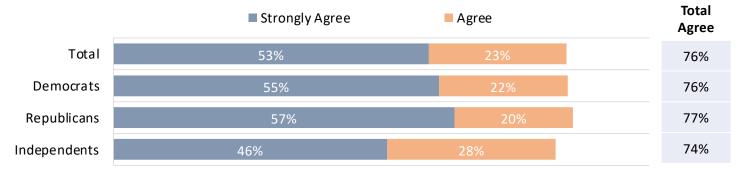




We need more government oversight of the development and diffusion of Al.



The government should take active steps to regulate Artificial Intelligence (AI).







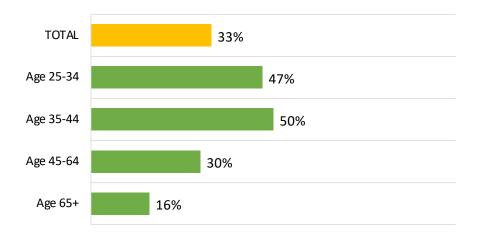
The Coming Intergenerational Wealth Transfer: Real and Perceived



Estimated \$106 Trillion in wealth transferred between generations by 2048

I have inherited or expect to inherit a meaningful amount of money in my lifetime.

TOTAL AGREEMENT

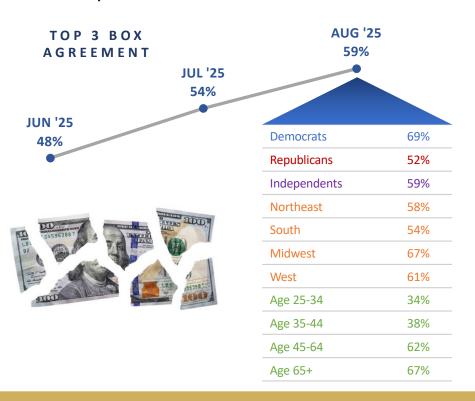




...Creating Greater Feelings of a Wealth Gap



Economic realities are creating a greater gap between the wealthiest and poorest Americans.



America has increasingly become a society of financial haves and have nots.

TOP 3 BOX AGREEMENT



| | Democrats | 58% |
|--|--------------|-----|
| | Republicans | 47% |
| | Independents | 47% |
| | Northeast | 51% |
| | South | 52% |
| | Midwest | 45% |
| | West | 53% |
| | Age 25-34 | 43% |
| | Age 35-44 | 57% |
| | Age 45-64 | 52% |
| | Age 65+ | 50% |
| | | |

AUG '25



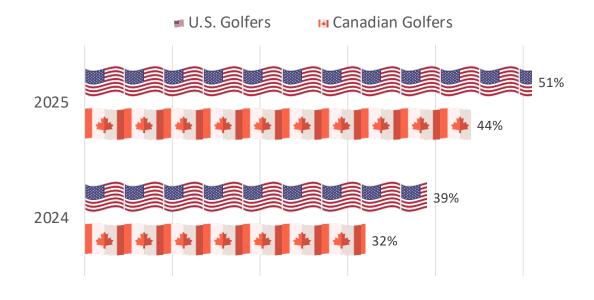
They are More Concerned about Layoffs Relative to Last Year







We are seeing an increase in employee layoffs.



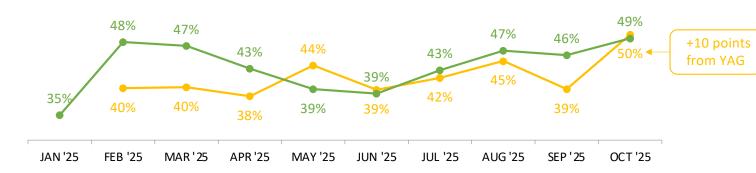


Job Satisfaction is Up as Americans are Busier and Seeing an Increase in Layoffs Hit Its High Point for the Year



TOTAL AGREEMENT

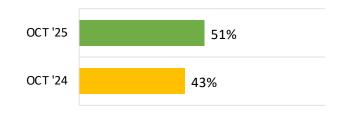
→ I enjoy my job
→ We are seeing an increase in employee layoffs







I'm busier at work now than I was during the Spring



TOTAL AGREEMENT





Year over Year Leisure Activities Trending Upward



Q. Thinking about the time period of March 2019 to the present, in which of the following activities did you participate in?

| | SEP '24 | SEP '25 |
|---|---------|---------|
| Visit a retail store | 84% | 82% |
| See a movie in a theater | 72% | 69% |
| Take a trip that included travel of 50 miles or more and 1+ nights in a hotel or other paid lodging | 67% | 67% |
| Attend a live sports event | 49% | 53% |
| Take a commercial flight | 41% | 48% |
| Visit a theme park | 41% | 46% |
| Attend a conference or convention | 20% | 23% |
| Take a cruise vacation | 15% | 21% |
| | | |

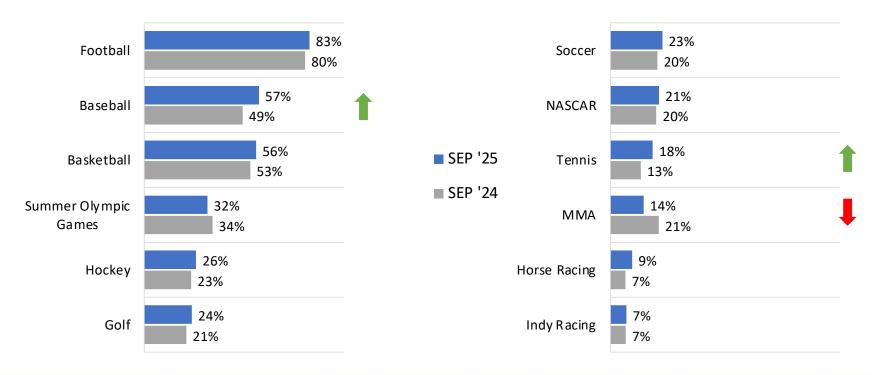




Baseball, Tennis Among Sports Seeing Year Over Year Popularity Jumps



Q. Please select the sports you follow most closely.





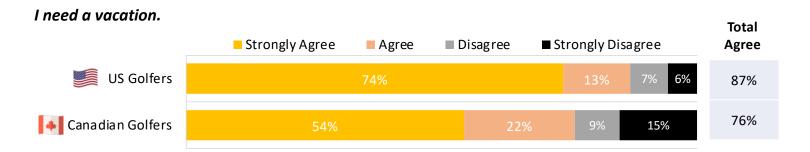


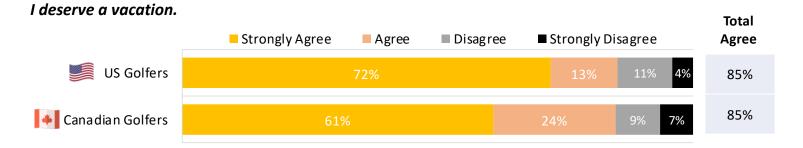
North American Golfers Need (and Deserve) a Vacation













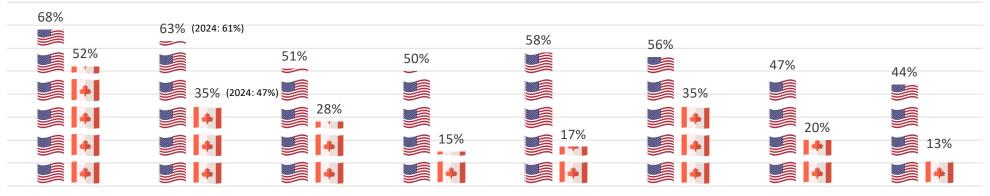
U.S. and Canadian Golfers Differ in Their Thinking about the Economy



DIFFERENCES IN STRONG AGREEMENT







I'm more budget conscious today than I was two years ago

to include a number of unique experiences

It's important for my life Today I have to make more difficult decisions about discretionary purchases than I did five years ago

My life philosophy is more about living for today than living for tomorrow

I am better off now than I'm confident that I will I've been financing my I was four years ago

have enough money to retire in comfort

credit card payments more these days than I did a year ago.

Fears about the impact of U.S. foreign trade policy and tariffs are overblown



North American Attitudes About Golf



SIMILARITIES

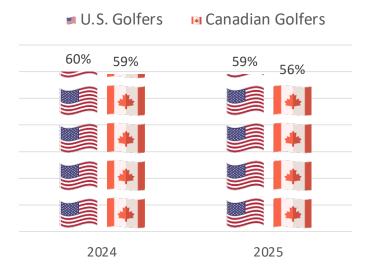




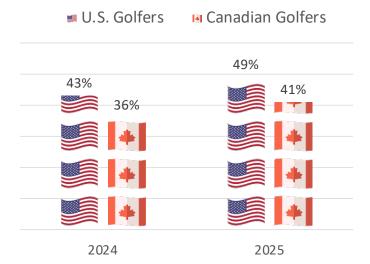




Golf today, can be an oasis for me from the stresses of life.



I plan to play more 9-hole rounds of golf this year vs. last year.





North American Attitudes About Golf

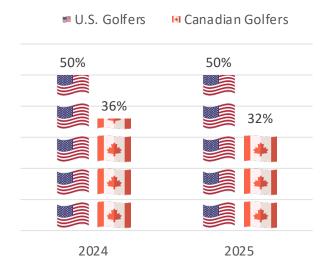




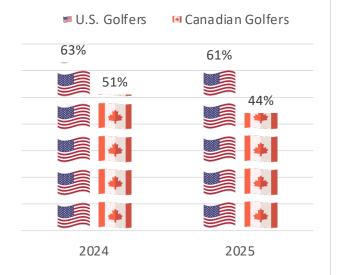




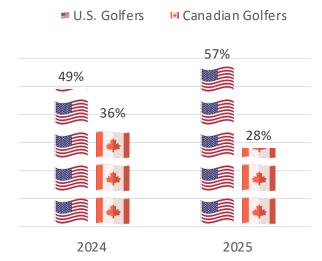
There are more new golfers playing the game now than there were at this time, last year.



Golf has become a more welcoming sport.



We are at the cusp of seeing significant growth in golf participation.





North American Attitudes About Golf

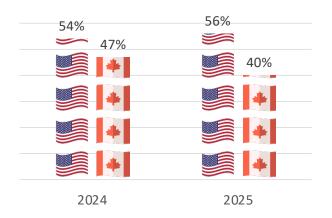




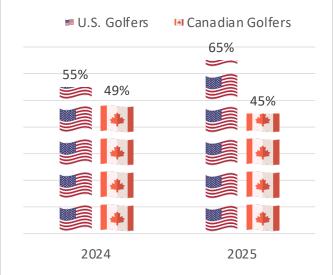




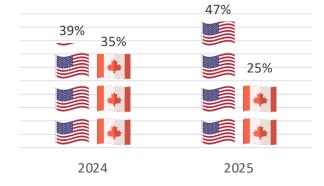
I believe that most of those who took up golf during the pandemic, will continue to play the same or more rounds in 2026.

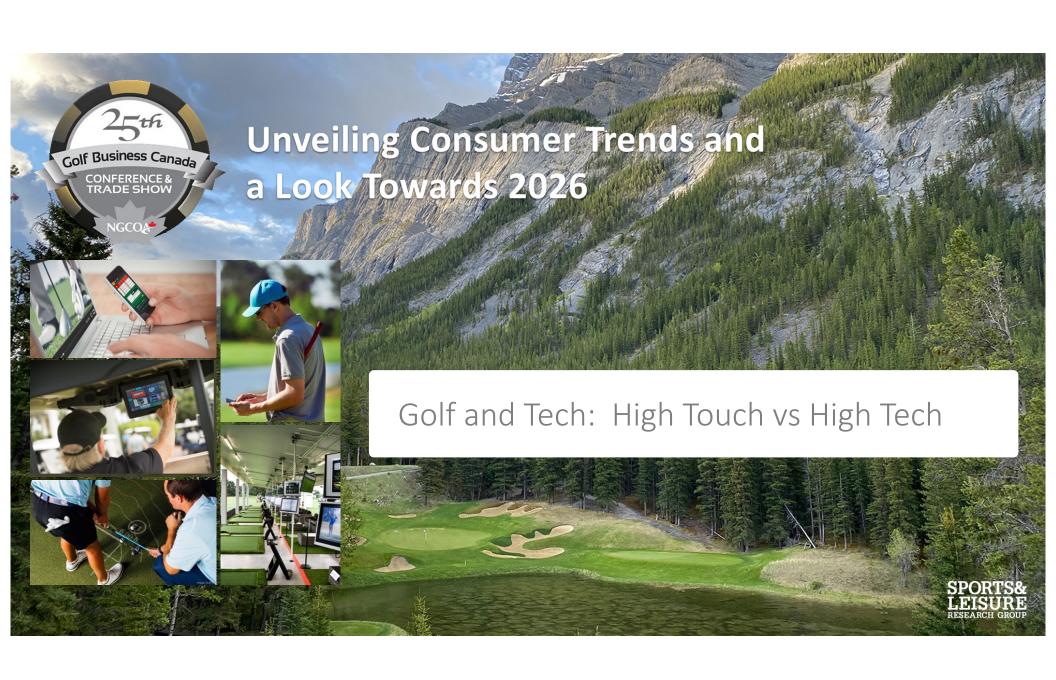


I'm optimistic about the future of the game of golf.



I plan to visit an alternative golf location (like Top Golf or Drive Shack) this year.







We are at an Incredible Inflection Point....







We are at an Incredible Inflection Point....



From The Golfer's Perspective: A Tale of Dichotomous Demand



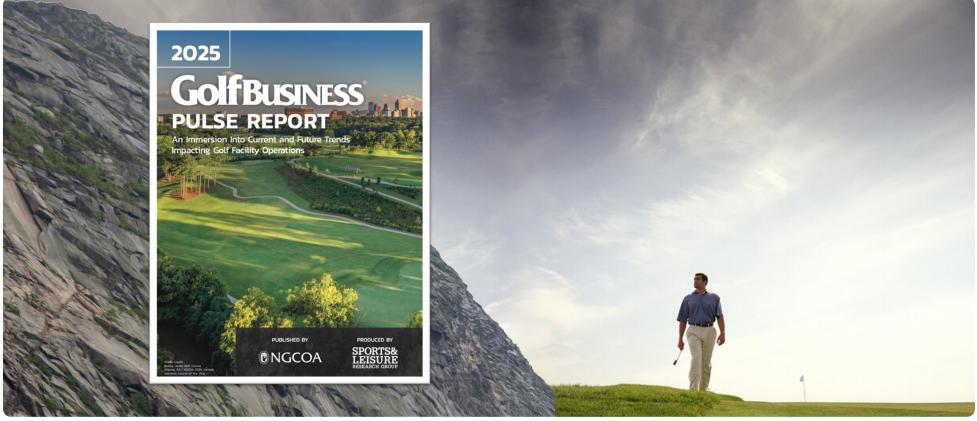






Owner's Move (cautiously) Towards Technology







Technology Continues To Transform Operations





Meaningful increases were observed in the utilization of payroll management, staff scheduling and email/newsletter distribution software as well as Financial/Accounting management software, inventory management and various social media platforms. Third party tee time services and Twitter usage dropped. There has been a +14 pt jump over the past two years in those planning to offer enhanced in cart GPS within the next few years and an +18 point year over year jump in cart enabled on demand F&B integration.

Q. Which, if any, of the following software applications, communications or management information systems do you presently utilize in operating and managing your golf facility?

| managing your goif facility? | 2024 | 2023 | 2022 |
|--|------|------|------|
| POS system for golf shop merchandise | 97% | 94% | 95% |
| Facility website | 92% | 94% | 93% |
| Electronic tee sheet | 90% | 91% | 87% |
| Facility Facebook page | 88% | 85% | 85% |
| Payroll management | 83% | 78% | 77% |
| Email/newsletter distribution software | 80% | 77% | 76% |
| Financial/Accounting management software package | 79% | 76% | 75% |
| Customer database | 79% | 79% | 79% |
| Food and beverage management system | 71% | 73% | 63% |
| Inventory management | 70% | 63% | 71% |
| Facility Snapchat or Instagram account | 61% | 55% | 48% |
| Staff scheduling software | 54% | 43% | 33% |

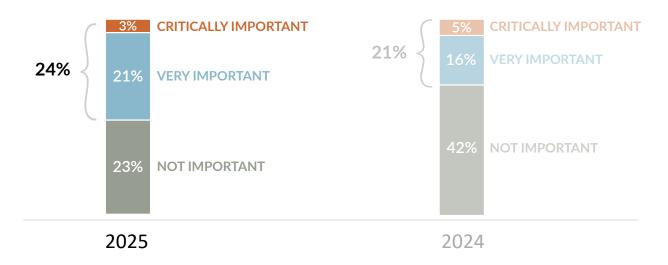


Still Wait and See, but Growing Interest In Al



There is greater agreement that AI will be a net positive for golf—55% agree this year compared to 43% in 2024. But those who see it as critically important over the next two to three years remains under 25%.







Still Wait and See, But Growing Interest In Al



We also see a greater recognition that Al's impact will extend beyond the back office.

Al's biggest impact on golf will be in back office rather than customer facing functions.

2024 Strongly Agree 22%

51% TOTAL AGREEMENT

Agree 29%

2023

Strongly Agree 31%

52% TOTAL AGREEMENT

Agree 21%

WHAT OWNERS ARE SAYING

I've evolved on AI over the last couple of months. From an industry perspective there will be some innovation that can help replace some of the labor functions. The human and machine will create higher production at lower human output. Get a 40 hour task down to 28.





Why Can't Our Technology Talk To Each Other?



Owners are becoming growingly frustrated with the proliferation of non-integrated technology offerings that have overcomplicated things in the areas of facility management software.



Nearly two thirds agree that there is an acute need for greater integration of disparate tech solutions in golf facility management. (up from 60% last year)

56% agree that operational software is too time intensive for them and their staffs to master.

While 2/3 of course owners agree that greater automation is having a positive impact on facility operations, that sentiment has declined each of the past two years.





Still Grasping for Balance





64% (vs 60% last year) see self-service and automation making a significant impact on the golf business in the next five years.

60% agree that rampant adoption of technology solutions risks losing our connection with best customers.

Seven in ten (vs two thirds last year) now agree that we are getting too far away from high touch as an industry.

90% agree that exceptional customer service is the most important differentiator for successful golf facilities.



WHAT OWNERS ARE SAYING

We don't want people not stopping in the shop and losing an upsell...There could be a blend of those technologies.

Let's talk about inside the facility itself...we get closer to wringing out some of the unnecessary labor for the customer interface. You can wring more of that out in daily fee vs. high touch private environment.

I would fall under that category of there's a trend rushing thing. I don't want to seem stuck in the mud, but I like a more thoughtful and measured approach vs. the theory that we just need to have robots. Because all of a sudden, the internet goes down or the person who knows how to run the system isn't there.







Gamified Ranges Are Now Table Stakes....But Is Saturation Looming?

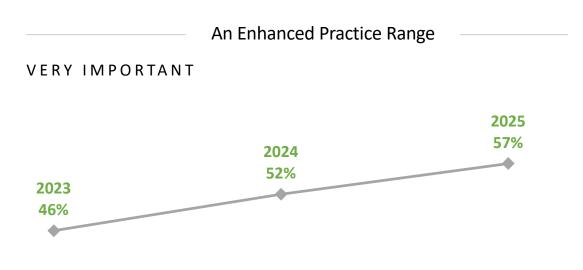


34% of facilities report having simulators or other screen golf offerings.

56% Believe that we are approaching a saturation point with Golf Ranges

Q. Please indicate the importance that you perceive your customers would place on each of the following amenities or services.







What Does the Golfer Want?





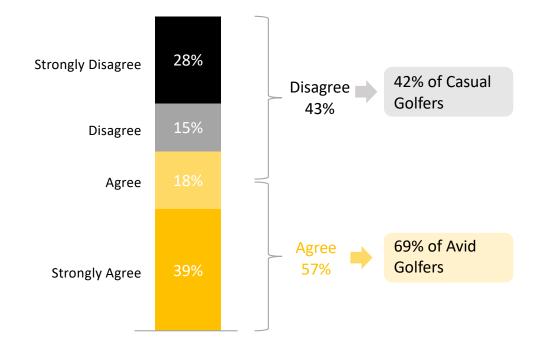


Service Still Matters to Best Customers!





I enjoy receiving personal attention from the golf staff at my home course.





Implications













- ➤ Tech isn't Going Away. Facility Operators need to embrace it on their own terms
 - Cost Benefit includes assessing training, staff learning curves and ability to time shift towards greater revenue generating and operationally essential activities
- > Tech Stack Integration remains the Holy Grail
- > The Consumer is an individual
 - Different comfort levels with different technology and service models.
 - What do THEY want at your facility?
 - Lifetime customer value vs Short term share of customer